Nanking
Corres.
Chen Yu Gwan 1928 Jan-Jul

THE UNIVERSITY OF NANKING

NANKING, CHINA

PLEASE SEND REPLY TO
SHANGHAI OFFICE.

Nanking
20 MUSEUM ROAD, ROOM 531
SHANGHAI, CHINA

January 20, 1928.

TRANSFER

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Garside:

A few days before I left Nanking I received your kind letter conveying good wishes on my recent election. Since taking up this responsibility I have felt the burden to be quite heavy but shall do my best to carry on the work and shall be glad to receive advice from the Board of Trustees to help me in guiding the future of the University. We have been very grateful for the way the Board of Trustees have stood behind us during the crisis of the last year; their friendliness and faith and generosity are greatly appreciated and are a challenge to all of us to meet our share of responsibility in carrying forward the purposes for which the University was founded. I also appreciate very deeply the desire of the Board of Trustees that I be their representative on the Board of Directors, and here, too, I shall be thankful for advice from the Board, and from you in particular, as I am new to this work.

There are a number of items in connection with reorganization, representing actions taken at several meetings of the Board of Managers and the Board of Directors, which I have asked Mr. Reisner to cover in a separate letter. We are sorry it has taken so long to get all the material together, but when you see the amount of material that is involved, you will perhaps understand the reason for at least a good share of the delay.

In regard to return of personnel on Board quota, the Executive-Finance Committee has, in line with a previous action of the Board of Directors, decided to recommend the following quota to be returned by next fall:

	Former quota	Quota recommended
Baptist	C. S. Gibbs	C. S. Gibbs New man
Disciples	M. S. Bates	M. S. Bates
	G. W. Sarvis	New man
	C. H. Hamilton	C. H. Hamilton
	B. Holroyd	New man
	G. E. Ritchey	G. E. Ritchey or new man
	R. A. Slater, M. D.	R. A. Slater, M. D.

	Former quota	Quota recommended
Methodist	W. F. Wilson	A. J. Bowen
	F. W. Dieterich	E. V. Jones
	W. F. Hummel	W. F. Hummel or H. G. Robson
	A. N. Steward	A. N. Steward
	J. T. Illick	J. T. Illick
	C. S. Trimmer, M. D.	C. S. Trimmer, M. D.
Presbyterian	J. E. Williams	H. Clemons or W. R. Wheeler
	J. C. Thomson	J. C. Thomson
	J. M. Speers, Jr.	J. M. Speers, Jr.
	J. H. Reisner	J. H. Reisner
	J. L. Buck	J. L. Buck
	J. H. Daniels, M.D.	J. H. Daniels, M.D.
Southern Presby'n	A. C. Hutcheson, M.D.	New man

In connection with this schedule it was voted "That the personnel schedule recommended by President Chen be approved and that Doctor Chen take up by correspondence with Mr. Garside of the New York Office and directly with the individuals concerned the return of the men by the respective Mission Boards, and that in case of vacancies, where no substitute appointment had been suggested, it was recommended that new teachers be secured, either in (a) modern languages - French and German, (b) advanced English, (c) economics, or (d) sociology, preference being given in the order named.

Of those in the list that we should like to return we want to specially urge the return of Doctor Bowen, whose presence and advice on the field, because of his long connection with the University, are absolutely necessary. We also want Mr. Clemons to return, but in case it is not possible for him to come back, we would recommend Mr. W. R. Wheeler. Mr. Wheeler has written to Mr. Reisner informally with reference to his desire to return to China, and I believe he has already brought the matter before the Presbyterian Board. We are also very anxious that Mr. Hummel return, but in case he cannot come we should like to have Mr. Robson instead. In regard to all these names we are in the dark as to who have resigned or have already expressed a desire not to return. We should like to see all return, but of course the number must be limited by the amount of funds available.

From information which we have received, we understand that Mr. Porter, Mr. J. B. Griffing will not be coming back. Mr. Lowdermilk is on furlough and we hope very much that he will return along with the other foreign members of our staff in September 1928. Will you kindly take up the matter directly with him and with other individual members of the staff. These three men were previously supported on the Famine Funds budget.

We have requested the Mid-China Mission of the Southern Presbyterian Church, through their secretary, to continue their cooperation in the Hospital and have suggested a surgeon. We are hoping that possibly one of the Southern Presbyterian doctors now in China can be transferred to Nanking. It would be better perhaps to wait for field action before taking up the matter further in the United States. I am enclosing a copy of the letter we have written so you will know what has been done in the matter.

For the second man on Baptist quota against which the Baptist Society has been paying $4,000 Mexican per year for several years past, Mr. Kuo and Mr. Reisner are anxious to secure the services of an agricultural missionary who has been under the Southern Baptist Board for a number of years. They are now trying to get in touch with the people concerned on the field and as soon as we have further details we shall write you. In case it is not possible to effect the transfer of this experienced missionary, we shall want a new man whose training and qualifications will be sent in detail later on.

We shall be very glad if you will secure definite information as to who will be returning so that we can plan definitely for the autumn semester.

Thanking you for the help you are giving us, and with kindest regards,

Yours very sincerely,

Y. G. Chen

Y. G. Chen.

TRANSFER

ack. 4/3/28

University of Nanking

February 28, 1928

President Y.G.Chen,
University of Nanking
Nanking, China.

My dear Dr.Chen:

We have received your letter of January 20th dealing with the return of the foreign personnel and also your briefer note of the same date enclosing copies of letters you sent to the various boards of the faculty.

We have communicated the actions of the Board of Directors to all of the cooperating mission boards and have sent copies also to each of the Nanking staff whose return is recommended. We are also taking up with Mr.Porter, Mr.J.B.Griffing and Mr.Lowdermilk the question of their return on Famine Fund budget support.

It is too early to predict the response of the cooperating boards and the various individuals on the Nanking staff. I know, however, that during the past month or so many of the people from Nanking have been forced to make other arrangements for next year and will find it difficult to make any change. We had been hoping that the action taken by the Board of Directors on November 29th could be communicated to the boards and members of the staff quite promptly, but this has not been possible. The preliminary draft of the minutes of the November 29th meeting was received by our office during the latter part of December but the copy was marked "confidential and to be used for information only". Practically two months elapsed before formal confirmation of these actions reached us and enabled us to bring the matter before the cooperating boards and individual members of the staff. We quite appreciate the perplexing problems which had to be solved before this question of the return of the foreign personnel could be satisfactorily answered. I am sure that all of you on the field will also appreciate the situation which confronts our Nanking personnel here in America and will not feel that there is any lack of interest on their part if some of them are unable to at once accept the field's urgent request for their return.

I will write you further as soon as I begin to hear from the boards and individual members of staff.

Very sincerely yours,
B A GARSIDE

BAG-H

Secretary
University of Nanking

Nanking

TRANSFER

Chen 5/4/28

University of Nanking

March 12, 1928

Mr. Y. G. Chen
University of Nanking
Nanking, China.

My dear Mr.Chen:

We attach hereto copies of letters received from various cooperating boards in response to our communications sending them the request of the Board of Directors, together with your specific suggestions as to personnel to be supplied by the various boards on their quotas.

I am sorry that it seems unlikely that a number of those suggested in your list will be unable to return to Nanking this summer. We will, however, do all that we can to get the boards to maintain their full quotas wherever possible and to supply cash grants where vacancies are unavoidable.

We have not yet heard officially from the Presbyterian Board since Dr.Scott has been away for the last fortnight, but I believe that the Presbyterian quota will be practically filled.

Very sincerely yours,

B A GARSIDE

BAG-H

Enc.3

COPY

UNITED CHRISTIAN MISSIONARY SOCIETY

St.Louis, Mo.

March 8, 1928

Mr. B. A. Garside
150 Fifth Avenue,
New York, N.Y.

My dear Mr.Garside:

Your good letter of February 25th came while I was out of town, and I am sorry for the delay. We are reporting to our executive committee which meets on Tuesday next the request from your committee that we have our full quota of teachers for the University of Nanking in China in good time to begin the fall term. We are taking the matter up with our representatives of the faculty but havenot much hope that any of them outside of Prof.Bates who is in Nanking and Dr.Slater who is in Manila will return. We shall get in touch with you just as soon as we can clear with these good people.

Referring to your letter of February 21st in which you call to our attention the fact that you have received no reply to your letter of December 3rd in which you point out the necessity of our taking our quota of extra financial responsibility in order to help the University of Nanking to tide over its present crisis, we are expecting Dr.S.J.Corey about the end of April and immediately on his return this whole matter shall be taken up and we shall be writing you our decision. We want to do our part and I feel quite sure that we shall do so, but we cannot act in a case like this until we have a full membership of our foreign department on hand to go into the question.

With kind regards,

Sincerely yours,

(Signed) Alexander Paul

AP:HES

University of Nanking

March 23, 1928.

My dear Dr. Chen,

We attach a confirmation copy of the cablegram sent you yesterday. The Trustees were most enthusiastic at the meeting two days ago in expressing their gratification over your acceptance of the Presidency of the University. The cable was sent as a result of their warm and sincere good wishes for you at this time when you are formally being inaugurated. We appreciate something of the difficulties you have had to face, and the loyal spirit in which you are serving the University and the cause of Christ in China.

I enclose also copies of recent letters from the Southern Presbyterian Board and Mr. R. H. Porter, and our replies thereto.

Very sincerely yours,

BAG/G

B A GARSIDE

C O P Y

Iowa State College
Ames, Iowa
March 9, 1928

Mr.B.A.Garside,
Secy. University of Nanking
New York City

Dear Mr.Garside:

Your letter of February 27 was received last week in which you ask about our future plans. I note that Dr.Chen has asked for our return if possible next fall.

Before the trouble took place in Nanking, specifically about October 1926, Mr.J.H.Reisner and I had considerable discussion about our returning to China after our furlough which would normally have been due this year. I told him at that time that it appeared to me then quite impossible to even consider returning. In 1923 when we went to China I left behind me a very heavy debt which must be paid. I could throw up this obligation but it would be wrong to do so and the only way I can pay this is to remain in the United States. I consider the four years spent in China as representing one of the most profitable periods of my life and I am extremely happy to think back over those years. If it were possible I should like to return to China but I know that it is out of the question, hence I have found it necessary to put all desire to return in the background.

I hope you and the Board will understand that I appreciate how difficult it is to send people over for a period of 4 or 5 years and then find some one else. For that reason it is unfortunate that they put money into us in the beginning. As a possible means of repaying I am keeping in touch with the two men who are carrying the work I started and we are prepared here at Ames to give each of them a fellowship for further training when they find it convenient to come to the States.

You have asked for a frank statement and such I have given. We frequently recall our very pleasant associations in Nanking. Please convey my sincere regrets to the University Board.

Very sincerely yours,

(Signed) R.Howard Porter

C O P Y

EXECUTIVE COMMITTEE OF FOREIGN MISSIONS

Presbyterian Church in the U.S.

Nashville, Tenn., March 1, 1928

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City.

My dear Mr.Garside:

I warmly appreciate your good letters of February 27 and the faithful endeavors you have made to answer my inquiry as to how our Board might withdraw in orderly form. I want to say to you frankly that the reason that in some quarters it is thought wise for us to withdraw is this, that there are certain individuals in China who are always on the alert to publish in this country articles charging lack of orthodoxy in certain Union Institutions. Of course our Church has no control over the kind of teaching given in the University of Nanking. Any suspicion, therefore, that might be attached to this teaching would at once be charged against our Executive Committee of Foreign Missions. Our Committee would be considered particeps criminis, and a great disturbance might be made in our home Church here many of whose members are acutely sensitive on this subject. In other words the possibilities of trouble connected with our having a representative on the Board of Nanking University are vastly greater than the possibilities of good that such representation might carry with it.

The matter will probably come before our Executive Committee at its next meeting April 5 and 6.

With warm appreciation of your kindness in this matter and with all good wishes, I am

Sincerely your friend,

(Signed) Egbert W.Smith

EWS/B

file

Nanking

TRANSFER

University of Nanking

March 24, 1928

Pres. Y. G. Chen, Nanking,
Mr. J. H. Reisner,
20 Museum Road,
Shanghai, China.

My dear President Chen and Mr. Reisner,

We are sending you under separate cover forty copies of the minutes of a special meeting of the Board ofTrustees held on the afternoon of March 21st. Two of these copies are complete with the Treasurer's Report for the fiscal year ending June 30th and the Supplementary Report for the eight months period ending February 29th. One of these complete copies is enclosed in this letter. The other is being sent by first class mail to Miss Priest. The other 38 copies are being sent second class mail. They contain only the minutes of the special meeting. We have not furnished copies of the Treasurer's Reports for all of the Board of Managers because we feel that these reports are of such a routine nature they hardly justify the expense of mimeographing and mailing to the field in quantity.

We are sending also copies of the minutes of a meeting of a special committee appointed to make recommendations in regard to the policy of the cooperating Mission Boards. This special committee held a brief session immediately after the adjournment of the Board of Trustees.

We will comment briefly on matters of interest and importance.

Financial Items. You will note that the Emergency Deficit on February 29th is G$12,488.79. The Board of Trustees gave very serious consideration to the problem of meeting this large deficit. To the present practically $25,000.00 has been expended on the Emergency Account as itemized in the Treasurer's Reports, and about half as much has been secured in contributions. During January the Committee on Emergency Funds have had to request the cooperating Mission Boards to apportion among themselves any unmet part of the Emergency Deficit. The Board of Trustees seemed to favor this request but voted, as you will note (T-340), to have the Committee on Emergency Fund continue its study and efforts until the semi-annual meeting at which time final figures can be submitted and some final action taken.

Agreement concerning Famine Trust Fund. The Board of Trustees spent some time discussing from various angles the request of the Committee of Reference and Counsel in regard to the $100,000. Trust Fund held jointly for the University of Nanking and Peking University. I understand that the Committee of Reference and Counsel has already decided to exercise its option of asking that this Trust Fund be set aside before March 31, 1928, so no action by either of the University Boards of Trustees is necessary. However, the Trustees felt

that because of the great assistance Nanking has received from the Famine Funds it would be most unfortunate if we seemed to have an attitude of unwillingness to cooperate in every way possible in any payments which may be made to relieve the present famine conditions in China. Therefore, the Trustees voted as shown in action T-344. It is generally felt that the Committee of Reference and Counsel will be extremely cautious about embarking on a new campaign unless they have satisfactory assurances that relief is needed and can be administered in China and that they will secure the cooperation of such bodies as the Red Cross here in America. If it is found that a new famine relief campaign is not practicable at this time we hope that practically the full hundred thousand dollars will soon be included with the more permanent famine trust funds available for Nanking and Peking.

Policy of the Board in re Reorganization. Action T-347 and the summary of the discussion just preceding it gives in brief form what the Trustees said and did on this important question. It was agreed that the question is of such moment that final action should be deferred to the regular semi-annual meeting which will be held during the next two or three months. It is hoped that the special committee appointed will have its alternative recommendations in such definite shape that the Board of Trustees can take some final action at that meeting.

Questions relating to the mission supported personnel. There was a rather prolonged discussion of just what attitude and policy the various cooperating Mission Boards should take during the next year on the matter of maintaining their quotas at the University of Nanking on the basis which has been accepted during the last few years. A few felt that it would be impossible for the Boards to maintain their quotas on former levels, but the consensus of opinion seemed to be that during the next year at least there must be no appearance of withdrawal. By action T-348 the Committee was appointed to make a further study of the question. The Committee met immediately after the adjournment of the Board ofTrustees and took action SC-350 shown on the minutes of the meeting of the special committee.

Frankly, I was a little surprised and infinitely relieved to have the special committee take the action they did. Whether the various cooperating Boards will support this recommendation is still a serious question, but at least it is an important initial step that a Committee representing all the Boards has made this recommendation. We have been struggling to fulfill the request in your letter of February 6th "to keep the Mission Boards in line" but it has been no easy matter. Several serious factors are just now pulling hard against the interests of all our union Universities in China:- (1) all the Mission Boards are facing most serious financial crises. Mission Boards are always just on the eve of incurring heavy deficits, of course, but this year the situation is really much worse than usual. The difficulties in China during the last year have added greatly to the expenditures of the Mission Boards for work there, and at the same time have reduced their income alarmingly. During the last year the supporters of the mission movement here in America simply have not been giving for work in China. We can criticize as much as we please, and point out how our supporters are at fault, but that does not help pay the bills. Naturally all the Boards are forced, therefore, to cut down on their expenditures on all sides and it is logical that they would expect to make the heaviest reduction in the places for which receipts have fallen off most. (2) Rapid changes in the organization and personnel of our union Universities has naturally

disturbed sources of support. Many missionaries whose influence with the Boards and the home constituency have been of the greatest importance in keeping up the support of these institutions are now off the field, some of them never to return. The Mission Boards cannot help but feel that these institutions, which in the past they have considered their children, are now little more than strangers. A new, and we hope a more intimate, acquaintanceship will come with time but it will take a few years to effect this. (3) There are still some rumblings of the Fundamentalist-Modernist storm which so shook the churches a few years ago. I believe that the violence of the storm has passed and that most of the people are now heartily ashamed of some of the things they said and did a few years ago. And yet, there are a few zealous souls who, in their contending for the faith, have still largely forgotten their faith in their spirit of contentiousness. All of our union Universities, representing as they do a coming together of many divergent viewpoints in one united program of Christian service, are apt to be attacked at any time by those good souls who feel that the only way to heaven is along their own particular narrow by-path. As a result of such rare but noisy individuals our Mission Boards are often embarrassed by their participation in union institutions. (4) Sometimes personal elements of one sort and another enter into the relationships between Mission Boards and missionary institutions. Sometimes a few disgruntled individuals can do more harm than a sizable crowd of Chinese bandits.

In spite of all the above named factors our Mission Boards are, on the whole, maintaining their support in the union institutions even better than we could hope for. We certainly hope that the bodies cooperating in the University of Nanking will be able to round this very difficult corner without withdrawing to any degree the amount of their participation in the University.

As I note the date on this letter I am reminded that it is exactly one year since the tragedy of the Nanking incident. It has been an extremely difficult year for Nanking but I feel also that it has been in many respects a most glorious one. Few Christian institutions anywhere in the world can point to more splendid record made in the midst of such difficult conditions. We earnestly hope and pray that the next year will be a much brighter one for all of you.

Very sincerely yours,

BAG-H

Enc.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

April 3, 1928.

INDEXED

TRANSFER

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

I have received your kind letter of February 28 enclosing copy of a letter to Dr. R. L. Howard. We are sorry to learn that the minutes of the Board of Directors were so long in reaching you and are afraid this caused a great deal of inconvenience. We are glad that you are in touch with all the members of the University staff and are strongly urging them to return.

The present semester opened in much better form than others during the past two years. Not only have we a larger enrolment but the spirit among the students is very much better and conditions are practically normal now with the prospect of improvement next term.

There are many weak points in our arts curriculum. I believe the predominant mission of a Christian university is Christian service to China, but I feel we have not accomplished as much along that line as we might in our College of Arts. Some departments, especially the Chinese, philosophy, religion, psychology, sociology, and education are very inadequately provided for. In psychology we do not have a good part time teacher even; in fact we have no man taking care of psychology, and the other four departments mentioned above are very poorly staffed. If we are to fulfil our mission as a Christian institution these departments should be strengthened so that graduates will be better equipped to make a contribution to the life and ideals of the community.

I have been informed confidentially by Miss Priest and Mr. Reisner that the Board of Trustees is taking steps to secure $500,000 from the Hall Estate as an endowment fund. I had the impression from Dr. Williams that we were expecting to receive a million dollars from this fund so am at a loss to know why the amount has been reduced one half. I do hope the Mission Boards will maintain their full quotas, because we are very much in need of funds not only for running expenses but also in order that the University may continue to carry out the original purpose of the founders. I know it is a very difficult time to push for more funds from the Mission Boards, but I am thinking especially at this time of the help that might be secured from the Hall Estate.

#19

Below is a statement of the financial needs of the University as prepared by Dr. Bowen two or three years ago:

1.	Urgent current income ($20,000 a year for 3 years)	M$60,000
2.	Provision for pensions not less than endowment of	200,000
3.	Endowment for maintaining adequate education	1,000,000
4.	Dormitories	130,000
5.	Residences	20,000
6.	Library building	250,000
7.	Library endowment (minimum)	200,000
8.	Middle school gymnasium (fitted for assemblies)	12,000
9.	Miscellaneous plant, repairs and improvements	20,000
10.	Campaign expense budget for three years	60,000
		Mex.$1,952,000

Oct. 4 1926

This will possibly give you an idea of the plans for the University as seen by Dr. Bowen and which I think we ought to have in mind. Personally, I believe that on account of developments during the last two years items 1, 3, 4, 5, and 9 will have to be revised somewhat as follows:

1.	Urgent current income ($30,000 a year for 3 years)	M$90,000
3.	Endowment for maintaining adequate education	1,500,000
4.	Dormitories	230,000
5.	Residences	90,000
9.	Miscellaneous plant, repairs and improvements	170,000

See T-274 10/4/26 - US $46,000 plus Campf. X

We had a very satisfactory meeting of the Board of Directors on March 30, 31, and will be sending you the minutes as soon as we are able to get them into shape. The budget for 1928-9 was taken care of and you will be interested in the various actions and reports.

Thanking you for your cooperation, I am,

Very sincerely yours,

Y. G. Chen

Y. G. Chen.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

May 4, 1928.

Mr. B. A. Garside,
150 Fifth Avenue,
New York City, U. S. A.

My dear Mr. Garside:

I have been in receipt of your several communications, including minutes of the Board of Founders and copies of letters, from Mr. Porter, Mr. Smith of Nashville, Mr. Clemons, and a series of applications for academic positions. I also wish to acknowledge receipt of the cablegram from the Trustees congratulating me upon my inauguration and I shall be very grateful if you will convey to the Trustees my deep appreciation of their message. Formal inauguration has been postponed for several reasons. Personally, I think it is better this way and it does not affect my work as I try to do my best anyway and I have committed myself to do my best in the interests of the University. Even if I were not doing my best or my best were not satisfactory, the ceremony possibly would not help very much. I wish I could write you oftener, but the pressure on my time has prevented me from doing my share along this line.

In regard to the return of Mr. Owen and Mr. Mills, Mr. Reisner has written all that I want to say and has expressed very well our feelings from all points of view. At present we have somebody teaching French and also all the elementary English courses in the University. In case the Board finds it difficult to get Mr. Clemons or Mr. Wheeler, and in case the Board feels it the best way to fill the board quota, we would very much like Mr. Mills to come to teach elementary English, possibly teaching French and German also. The greatest need in the English Department is in the advanced work. We have no adequate person to handle these advanced courses so would greatly appreciate securing teachers who can take care of special English courses. However, it does not mean at all that we in any way minimize Mr. Mills' work. We certainly admire and appreciate his wonderful work in the Language School, and also his contact with and knowledge of Chinese society. We would like to have him with us if the board quota can be best filled that way.

I wrote you some time ago in regard to the Hall Estate endowment fund. We are very anxious to get favourable word about this fund. Last year the University suffered tremendously, especially the College of Arts and Science, owing to the return of so many American members of the Faculty to America, so that this college is even weaker than before and we would certainly appreciate some help to enable us to strengthen the weak places. From a letter from Mr. Sarvis written some time ago and a letter from Dr. Bowen to Dr. Speer written November 8, 1926, copy of which I enclose, in regard to this fund, we take it that the wish is to have the fund used for Chinese studies. We believe there is a big field in Nanking

Comment on Hall Estate matters and Dr. Bowen's letter

need for organized promotion

for study along that line. Nanking is becoming more and more a new centre. The social conditions, political conditions, educational conditions of the new regime need very careful study and that is where our Christian universities and graduates can most help the new China. We may not be able to do very much if the sum is less than a million for endowment. I hope you will find it convenient to take up the matter with Mr. Johnson or Mr. Davis in regard to our need, and perhaps Dr. North will be able to help you in this matter. We can have a scientific study of the historical institutions of China and a still further study on their future outlook, possibly cooperating with Yenching University in these studies. Judging from the present state of the University it will have to make a desperate effort in order to make progress. It seems that a few institutions connected with the Central Government have a gigantic programme for the next few years, and unless we make good in our work the University may not reach its objective and our graduates will gradually have less and less influence in Chinese institutions, political, social and religious.

In regard to the members of the faculty whom we are very anxious to have return and whose names are listed in the minutes of the meeting of the Executive-Finance Committee on January 16, 17, will you please do your best to keep in touch with them and try to secure their return? You have done wonderfully effective work for our University, which all of us appreciate very much, and we hope you will continue to promote the future interests of the institution.

We have sent you in four packages minutes of the meeting of the Board of Directors on March 30, 31, and of the Executive-Finance Committee of March 29, 1928, together with forty copies of the budget for 1928-1929. We shall be sending you shortly the records of the graduates whom we are recommending for degrees.

You will note also in the minutes the section in regard to the Sherwin scholarship, action D-87. The College of Arts and Science has many students who are capable of doing good work and show great promise and it would be a great help to these students if they could have a chance to continue their college education. It would be a great help to the University to have such a fund to help train a few well-trained college students who have no means of their own to further pursue their studies. This loan fund would help considerably in producing a higher type of graduate from the College of Arts and Science. I hope you will take this matter up with the proper persons. It probably will be necessary to look up the original contract to get the matter straightened out.

Enclosed please find a letter, presumably written to you but which has been sent to us.

In addition to the enclosed letter from Dr. Bowen to Dr. Speer, you will find further information in regard to the future needs of the University in the minutes of the Board of Managers of March 18, 1924, page 8, which you would have on file.

With very best regards, Very sincerely yours,

U. J. Chen

Nanking

TRANSFER

University of Nanking

May 5, 1928

Dr. Y. G. Chen, President
University of Nanking,
Nanking, China.

My dear Dr.Chen:

I am enclosing a confirmation copy of a cablegram we are sending you today in regard to Mr.and Mrs.Lewis Smythe. I hope that you in Nanking are well enough acquainted with Mr.and Mrs.Smythe to be able to come to some decision in regard to their appointment without waiting for the arrival of this letter. If, however, there is any doubt concerning them it would certainly be wise for you to wait until the enclosed material reaches you.

Dr.and Mrs.Frank Garrett were here in the office some weeks ago and we talked for some time about Mr.and Mrs.Smythe. Both Dr.Garrett and Dr.Alexander Paul are convinced that Mr.and Mrs.Smythe would make a valuable contribution to the University. It seems from Mr.Smythe's papers that he is well qualified both professionally and spiritually for teaching work in the University if you still have an earnest call for an instructor in sociology with possibly the addition of economics. The United Christian Missionary Society is anxious to send out a few carefully chosen recruits to fill its vacant places on the University quota. Certainly, this is the policy we want all of our Mission Boards to adopt. It seems that a number of former members of staff will for various good reasons not be able to return to China, so if the contribution of the West to the University is to be continued it must be carried on by carefully chosen younger men and women.

I am also sending out information regarding Mr.and Mrs.Marvin R. Schafer whom the U.C.M.S. are proposing for appointment to the University of Nanking in August 1929. The exact type of work Mr.and Mrs.Schafer would undertake in the University is not quite so clearly defined as is that of Mr.and Mrs.Smythe. Mr.Schafer has had a rather general educational training and experience and is completing his doctorate in the Department of Social Ethics. He is willing to vary his preparation for next year as may be necessary to fit him for whatever special position the University might desire him to fill.

I am showing the candidate papers of Mr.and Mrs.Smythe and Mr.and Mrs.Schafer to the Candidate Committee of the Board of Trustees. It is impossible to get a formal meeting of the Committee during the next few weeks because most of the members are out of the city. However, I have received correspondence votes from some of the members and have talked informally with others. I am quite sure that they will give general approval to these candidates, subject to the final decision of the field. You, of course, must

be the ones to decide whether positions are available for these candidates and whether their qualifications are such as to make it probable that they can meet your needs.

Will you please examine the qualifications of these two young men and their wives and advise us as promptly as you can what is the desire of the University. In the case of Mr.and Mrs.Smythe particularly we should have a cable from from you soon after this letter reaches you, unless, of course, one has been sent previously. It is already very late for Mr.and Mrs.Smythe to have their decision if they are to go out to Nanking this fall. Mr.and Mrs.Schafer also are anxious for an early decision, but I think their case is not so urgent as to make it necessary for you to cable if you feel that a reply by letter is more desirable.

We have been sending you copies of correspondence with the other cooperating Boards regarding their personnel. I am sorry that so few of the foreign staff will be returning to Nanking this fall. If the field desires to have other members of the foreign staff, who have made arrangements to stay in America this coming year, return to China in the summer of 1929 I hope that you will see that this fact is made plain to them not later than January 1929. Arrangements for satisfactory positions in America must, of course, be made many months in advance so if we should wait until the spring of 1929 before repeating an invitation to any of the foreign personnel whose return is desired it would be almost certain to reach them too late.

Very sincerely yours,

BAG-H

B A GARSIDE

Enc.

Nanking

INDEXED

TRANSFER

University of Nanking

May 7, 1928

Dr.Y.G.Chen, President,
University of Nanking,
Nanking, China.

My dear Dr.Chen:

We are grateful for your letter of April 3rd setting forth the needs of the University, particularly those of the Arts College. The list of financial needs given on page two of your letter were officially noted by the Board ofTrustees on ~~August~~ October 4, 1926. At that time the Trustees voted as follows:

> "T-274 VOTED that statement of the needs be adopted in substance, and be referred for further consideration to the Executive Committee with a view to indicating the most urgent items and to revise the statement further after correspondence with the authorities in China."

I believe that very little more was done at the time about the statement of needs because the disturbances in China followed soon after the above quoted action was taken.

At the present time the Trustees of practically all the other Universities are looking toward the formulation of a program for the coordination of Christian higher education in China and for a formulation of a statement of the needs of the various institutions. You are having an important share in the formulation of that program so are in the best position to present the needs of the University of Nanking and to study with the other members of the Chinese Advisory Committee how these needs can best be fitted into a united program for all Christian higher education in China. As we study the original list prepared by Dr.Bowen and the changes which you feel later developments have necessitated, I am convinced that all of these needs are very real and essential to the development of the University. I hope that all of them can be incorporated into the coordinated plan toward which we are all looking so hopefully.

As to the matter of the Hall Estate, while very little has as yet been officially announced, and many details are as yet not definitely agreed upon, the following seems to be the general trend:- Several years ago it seemed generally hoped that the five or six million dollars which the Trustees of the Hall Estate were planning to allocate to China would be distributed about equally among some five or six of the leading institutions in China. That plan has now been radically changed by the desire of the Trustees to unify their giving forChina around some particular objective which would stand, in a way, as a memorial to Dr.Hall. The organization they are

developing for this work is, as you probably know, the Institute of Chinese Studies with the China center in Yenching University and the American center in Harvard University. It is definitely understood that an endowment of G$2,000,000.00 or possibly more will be set aside for this Institute. It is probable also that practically all of the money given, by the Hall Estate Trustees for work in China, except for straight endowments given to Yenching, Lingnan and any smaller amounts already given to Nanking and Fukien, will be administered through the Harvard-Yenching Institute rather than completely turned over to the institutions affected. Much, however, is still uncertain but I pass on these rumors to you so that you will understand how it has happened that the amounts originally hoped for by a number of our institutions in China have been radically reduced. I do earnestly hope that there will be available within the next month or two some pretty definite information on these matters. Certainly the income from half a million dollars would do much to carry the University of Nanking through the next few years while the larger appeal for all Christian higher education in China can be gotten under way and can begin to show results.

Very sincerely yours,

BAG-H

B A GARSIDE

CC: Mr.Reisner

C O P Y

3 Hsi-Chao Hutung,
Peking,
May 24, 1928.

Dear Dr. Ch'en,

Your letter of May 16th has reached me with the information that I had been appointed a member of the "Committee on Promotion" of the Board of Directors of the University of Nanking. I do not know what the duties of this Committee are, but I shall be glad to serve on it or on any other committee which is trying to promote the interests of the University. I am afraid that it will be impossible for me to attend any meeting at Shanghai or Nanking during the summer months, but after September I can be present.

I am very much concerned over the financial standing of the University and am of the opinion that the mission boards which were responsible for the development of the University in former years should now continue to give it such financial support as will make it possible to maintain the existing courses of study. I do not think that it would be possible for the alumni to raise an annual subsidy of ten or twelve thousand dollars, nor do I think that the money which was donated for the erection of an Alumni Hall should be dissipated in meeting current expenses. The mission boards should increase their contributions sufficiently to cover all current expenses on the understanding that these are kept at the lowest possible figure. It is very generous of the boards to turn over the University to the new Board of Directors of which a majority are Chinese, but in doing so the boards cannot, in my opinion, escape the responsibility of having erected expensive buildings and provided elaborate equipment, both of which are beyond the resources of our alumni to maintain. If the alumni had been consulted at an earlier stage in the development of the University, I do not think that they would have favored many of the expenditures which were made. The University was developed on lines which called for a generous endowment which could only be raised in America, or in the alternative for a generous support by the cooperating missionary societies.

It seems to me that we must face frankly and fully the present situation. It must be recognized that the alumni cannot carry the heavy burden of making up an annual deficit. In the first instance, the missionary societies should be approached with the request that they should make increased appropriations to cover it. If this cannot be done, the Board of Directors must make radical changes. One of the first things to be done would be to close the Middle School which is now being run at a deficit of

5-24-28.

$4,280 for mission board personnel. The buildings of the Middle School could then be rented and the rent used for the support of the College. The next step would be to rent the Language School buildings which will probably not be used for their original purpose during the next few years. By eliminating the deficit necessary to maintain the Middle School and by the increase of our income from the rent of the Middle School and Language School buildings and by further economies our College and Agricultural Departments could be maintained; but, unless some such steps are taken, I do not see how we can handle the situation locally. There is, of course, another possibility and that is that we should persuade some wealthy Chinese to furnish us an endowment similar to that which was given to the Amoy University, but it seems to me improbable that any wealthy Chinese would make such a contribution to a missionary institution such as ours. The problem summarizes itself in my mind as follows: Either the missionary societies must increase their contributions so as to cover the annual deficit or we must retrench on the lines which I have suggested or on some other lines which you may be able to suggest. It is dangerous for us to go on as we are.

You have my constant sympathy and earnest wishes for success in the very difficult task which you have been good enough to take upon yourself at the request of the Board of Directors. You are young and in good health and I have no doubt that you will be able to work out the problem to a successful solution. I have given much thought to the problems of the University and have concluded that the time has now arrived when I should let you know how the matter shapes itself in my mind.

With kindest regards,

Yours sincerely,

(Signed) John C. Ferguson.

Notes on above by University Treasurer

"Middle School. It is not quite true to say that the Middle School 'is being run at a deficit of $4,280 for mission board personnel.' The Middle School budget for next year covers all expenditures including one thousand dollars for overhead expenses within their designated income. We assigned one of the Mission board quota members to them, having in mind that Mr. Speers would return to Nanking and his work would naturally be in the Middle School. However, if Mr. Speers does not return to Nanking, the question will need to be settled as to how many, if any, of the mission board personnel are allocated to the Middle School. There is something to be said on both sides!

5-24-28

"Language School Property. Evidently Dr. Ferguson has forgotten that this property was rented in July 1927 for $4,200 Mexican for the year. This money was used for necessary repairs, first on the language school property and the balance has been used for repairs on residences. We did not budget rent from the Language School as available income for current expenses for next year because in the opinion of the Board of Directors it was wiser to allow this money received from rent of property to cover the deficit we have been obliged to carry to repair the various buildings damaged during the trouble. As soon as this deficit is cared for, I believe it will be a source of additional income until such time as we may require the buildings."

Nanking

TRANSFER

University of Nanking

May 26, 1928

President Y.G.Chen,
University of Nanking,
Nanking, China.

My dear Dr.Chen:

I find I have not formally acknowledged the following letters received from Mr.Reisner during the last few weeks: joint letter of April 4, letter to this office of April 12, Occasional Letter #10 dated April 13, and letter of April 17 addressed to this office.

Letter of April 4 - We are naturally very much interested in the meeting of the Board of Directors held about the first of April and also in the outcome of the labor of preparing next year's budget. We presume that the minutes of the Board of Directors and the draft of the budget for next year will soon reach us. As soon as this material arrives we will distribute it to the Trustees and arrange for a meeting to take the necessary actions.

We are glad to see that repair of residences is being pushed forward so satisfactorily. You have certainly handled extremely well the difficult problem of securing finances for these repairs.

We are very much interested in the reports of the prospects for the return of the Hospital to the University. We are glad to know that the Hospital has been placed in such good condition and trust that before this the formal return of the property to the University will have been completed.

We have been greatly encouraged by the reports in Mr.Reisner's letters of the gradual improvement in the situation at Nanking. You have all had a most trying year and it is a great relief to us all to see it coming to a far better conclusion than any of us had dared hope.

Letter of April 12 - In this letter Mr.Reisner comments on the request from the Committee of Reference and Counsel for the $100,000. Famine Fund set apart five years ago for resumption of a famine relief campaign if such were found necessary. Before this, all of you will have learned of the actions that have been taken here in America. You will appreciate the fact that the Peking Board of Trustees and the Nanking Board of Trustees had neither legal nor strategic grounds for opposing the recommendation of the Committee of Reference and Counsel that this hundred thousand dollars should be used for a new famine relief campaign. Not only did the Trustees feel

desirous of assisting in any way possible with the relief of the present widespread suffering in China, but also they felt that since the two Universities have received such substantial permanent funds from the Famine Committee, it would be most ungracious of them to oppose giving up this hundred thousand which was conditionally awarded to them five years ago. It is too early yet to know whether the new appeal for famine relief will be successful or whether any of the funds secured in this country can be used to good advantage.

We are continuing Mr.Lowdermilk's allowance as instructed in Mr.Reisner's cable ofApril 11th. However, Mr.Lowdermilk has requested that the salary from the University be discontinued after June 30th since he takes up another position at that time. I certainly hope that it will be possible for Mr.Lowdermilk to return to China within the next few years for I feel that he has done a tremendously important piece of work there and can render a still larger service in the future.

Occasional Letter #10 - We are very grateful for this long and interesting report on the situation in the University, in Nanking and in Central China generally. The letter is, on the whole, most encouraging. We are glad to note that the Chinese constituency is taking an increased share in providing for the support of the University. Mr.Reisner's comments on the m ilitary and political situation are of particular interest to us as we remember that they were written before the important changes which have taken place in the last six weeks. He gives us a very full report of the settlement of the Nanking incident arrived at by the American and the Nationalist governments, but he does not indicate the sentiment in the University and in Nanking on some of the important issues involved. It is possible that the Trustees will consider some of these problems at their next meeting, and if so, I will write you more fully a little later.

Letter of April 17 - I believe we have now reached an understanding with the American Baptist Board of Foreign Missions as to the status of the second member of their quota at the University during the last few years. Dr.Franklin has been away from America for several months and it seems that Dr.Howard and Dr.Huntington did not at first know of the correspondence between the Board and the University some years ago at the time the Board of Managers took action M-221 quoted in Mr.Reisner's letter. A little later when I sent Dr.Huntington and Dr.Howard extracts from minutes and correspondence showing that there seemed to be a common understanding several years ago that the funds provided by the Baptist Society for the support of a member of the staff of the University should be utilized for a teacher in the College of Agriculture and Forestry. They found that this understanding was properly recorded in the minutes of the Baptist Board. We sincerely hope that they will now be willing to go a step further and appoint Mr.Middleton to the University staff for work in this department.

When this reaches you Mr.Reisner will probably be on the eve of departure unless indeed he has already started his journey to America. We feel that he has carried on in a splendid spirit and with great ability during the last year.

With best wishes for the closing events of the University year, I am

Very sincerely yours,

BAG-H B A GARSIDE

Dear Dr Chen ✓

Mar - 1928

In going over some papers today I found this copy of a letter from Dr Brown to Nutter. It was of course written 18 mos ago, but it raises some fundamental problems which still exist - & for which we must still find the answer.

I thought you might be interested.

Sincerely

J W Kennedy

Attached is note from Reisner in May 1928.

Nanking

November 8, 1926.

Dr. Robert E. Speer,
c/o Dr. J. W. Creighton,
Presbyterian Mission,
Canton.

TRANSFER

My dear Doctor Speer:

I am taking advantage of your being in China, and, stimulated by your recent visit here and a letter from Mr. Sarvis, I am making bold to write you upon a matter that has been growing more and more clear to my own mind and which, it seems to me, our mission boards and churches as such interested in the whole work in China should very specifically consider.

The union educational institutions out here, supported in large measure by the home churches, have grown in two directions: (1) far beyond the possibility of the combined mission boards to adequately finance them from regular board income; and (2) far beyond any hope of the native churches taking over for years even a fraction of the financial support. Added to this is the further complication now of separate boards of trustees and, in two or three instances, special financial and promotional secretaries and office organization.

The total result of all this is, in effect, to take these institutions out of the hands of the Church, and especially of the church and missions on the field. Also, it makes it possible for these institutions to expand and develop very largely independent of church and even religious considerations. And, further, it more or less compels these union institutions to become contending and rival organizations, both in the scramble for large funds at home and for standing and completeness and extent of collegiate work on the field.

So there is actually happening in our educational work in China just what has occurred in America with church schools. They have become less and less directed by the church, less and less supported by the church; in many cases they have grown larger and larger, less and less religious in character and more and more non-Christian and, except for their origin, have nothing distinctive in their work and atmosphere and spirit from the ordinary state institution, avowedly not interested in training men with the Christian character and background. And we are either consciously or unconsciously drifting or being forced into the same line of growth - even by our ambitious programmes and separate organizations for financing compelling ourselves to go into this certain direction. We see our universities

as they get larger and less closely under the church growing less religious and finding it more difficult to bring all of the spiritual resources of the church to bear upon the lives of the students who come to us.

But it is easy to see this trend and danger. To see a practical solution or way of meeting the problem is not so easy. We might suggest the following policies as a way of meeting the situation, though one realizes that the ability to put these policies into practice is the root of the matter and it will be very difficult to do so.

1. Exercise more care in the selection of teachers, both Chinese and foreign, so that all teachers be men who, while emphasizing scholarly and thorough educational work, also have a church consciousness and a vital religious life that seeks to develop religious and spiritual life in the students.

2. Limit the number of students so as to ensure a better selection of promising material and, at the same time, make possible more personal contacts with the students on the part of faculty members.

3. Limit the programme and the development of the University to a point where there is more possibility of Christian support.

In other words, should we not seek as our ideal and aim the small church college rather than the large university, competing with other mission institutions and with the government universities? Shall we not hold to a far less ambitious plan and place for Christian education, with a far more definite aim and programme looking toward developing Christian character and toward closer church relationship? Are we not in danger of losing both our distinctive, original Christian character and contribution and, at the same time, of alienating more and more government sympathy and failing to exercise any kind of worthwhile influence? Are we not here to exercise a strong religious and character-building influence, and are we not on proposed policies and ideals at home making that practically impossible; and are we not overstraining to compete with non-Christian,government education?

So far as the University of Nanking is concerned, it will not involve any change of ideal or policy. We have been limiting students and some years ago decided on a college student body of 550 to 600. We have no financial agent or office for promotional organization at home. We have no expansion programme. Our ideal has been the completion of the group of college buildings originally planned - four or five dormitories, a library, a science hall, an agricultural building, a chapel, an administration and classroom building. We now have (or soon will have) three of

our new and permanent dormitories as we have just broken ground for the third, a three-unit one to accommodate 160 students. We lack the library and endowment for it, and we lack funds for current budget to enable us to engage a more adequate staff and to make the normal salary increases and arrangements for pensions.

Since starting this letter a second most excellent letter has come from Mr. Sarvis, which I enclose. The Trustees have revised our askings a little and made them slightly more adequate, as follows:

1.	Urgent current income ($10,000 a yr. for 3 yrs.)	US$ 30,000
2.	Provision for pensions not less than endowment of	100,000
3.	Endowment for maintaining adequate education	500,000
4.	Dormitories	65,000
5.	Residences	10,000
6.	Library building	125,000
7.	Library endowment (minimum)	100,000
8.	Middle School gymnasium (fitted for assemblies)	6,000
9.	Miscellaneous plant repairs and improvements	10,000
10.	Campaign expense budget for three years	30,000
		US$976,000

But what disturbs me and what the former part of this letter deals with is the possible launching out by our Trustees into a policy such as Canton and Yale of necessity had to follow and which Yenching and West China are now following - financial secretary or secretaries, office staff, and a permanent, money-raising and publicity organization. I question very much the ultimate wisdom of our following their lead in this matter now. Nor do I think we should in the near future go into a large, united financial campaign. I realize that for us now not to fall in line will brand us as 'conservatives;' will possibly fail to attract large givers or foundations; and will be hard to explain to our Chinese colleagues; but I am convinced we should withstand the pressure. By so doing I believe we shall better serve the Kingdom in China, the future Church now slowly developing out here and but an infant in knowledge, for by so doing I think we can keep nearer our home churches and nearer our Chinese churches and make a Christian programme in our schools more possible. The other policy will in the end alienate to some extent, I fear, both the Chinese Church and the government education, as well as other missionaries. Above all, it will push off to a far more distant generation the possibilities of these institutions becoming Chinese and at the same time remaining Christian and efficient.

My immediate and practical suggestion would be for Mr. Sarvis to go ahead with all the help and backing our Trustees and Dr. Eric North's office can give (but without other office

organization) on the more modest programme outlined here on the field, with such modifications as Mr. Sarvis and the Trustees have seen best to make, but not on a large expansion programme. Thus he would seek to interest Christian friends, great and small, in the relatively few things we actually need to do adequately - what we have already started - and no more, much as Doctor Williams has done previously. I should look on any other programme at the present time with consternation and, I fear, with active and vigorous opposition, for, as I see it now, I do not consider the other policy right or wise. If I am wrong, I hope I may be convinced of my error in judgment. Failing that, a younger man with more vision and ability to carry through a larger programme should be sought - and I shall gladly yield to him.

While we do need considerable to complete our building programme, most of our need is for endowment for library expense, for arts and science (to be used largely for more teachers and general running expenses), and for carrying out some kind of pension scheme. We are nearly out of debt and are running well within our budget, all because we have done what none of the institutions similar to ours have done or are doing, I judge - cut down expenses to assured income. It is true we have cut down in the College of Arts and Science and in general operation expenses considerably below the efficiency level rather than go to the banks and borrow largely to carry on the work as we should like to carry it, but we believe we have been meeting our Trustees' wishes in this. It looks, from Mr. Sarvis' recent letter, as though we might be penalized for this and for having a modest programme rather than a big publicity and financial programme at home - since the Hall Estate is giving Yenching and Canton a million dollars each and giving us much less. But even if this is the case, I believe we are on a sounder and saner basis, even if it does take longer to achieve the ends for which I conceive the University of Nanking exists.

I should appreciate it very much if I could have your reaction to this point of view, either through Doctor Williams or in a brief note, before you have to sail from Shanghai to America. If you thought it necessary, I could run down to Shanghai to see you in person at your convenience.

With highest regards,

Cordially yours,

A. Bowen

Sincerely yours,

with highest regards,

While we do need consideration and publication of some kind of budget for our programme, most of our need is for endowment for liberal expense, research and scholarship. I should appreciate it very much if I could have your reaction to this point of view, either through Rockefeller Foundation or if a priori note, before you have to sell this programme of American Studies. If you thought it necessary, I could run down to Washington to see you in person at your convenience.

Yours,

H. L. Beed - 4

Nov. 8, 1956.

organization) on the more modest programme outlined here on the grounds as Mr. Davis and the Trustees have seen fit to make, but not on a large expansion programme. Just now it would be worth a modest programme for Library development, and I believe we can do a good job for a million dollars each and Rights Tendering and Tenure a million dollars each and Rights Tendering and Tenure. But even if this is the case, I believe we are on a sound and sound basis, even if it does take longer to achieve the ends for which I consider the university to be making exists.

I should appreciate it very much if I could have your reaction to this point of view, either through Rockefeller Foundation or if a priori note, before you have to sell this programme of American Studies. If you thought it necessary, I could run down to Washington to see you in person at your convenience.

With highest regards,

Sincerely yours,

While we do need consideration and publication of some kind of budget for our programme, most of our need is for endowment for liberal expense, research and scholarship - and I have liberal view of the university as a whole. I think we have been meeting our Trustees, mission in this. If we have been meeting our Trustees, mission in this. If looks, with Mr. Davis, recent letter, as though we might be beginning to get a modest programme started then a big budget for this and for endowment programme at home - since the Hall estate is Rights Tendering and Tenure a million dollars each and Rights Tenure much less. But even if this is the case, I believe we are on a sound and sound basis, even if it does take longer to achieve the ends for which I consider the university to be making exists.

I should appreciate it very much if I could have your reaction to this point of view, either through Rockefeller Foundation or if a priori note, before you have to sell this programme of American Studies. If you thought it necessary, I could run down to Washington to see you in person at your convenience.

With highest regards,

Sincerely yours,

Nanking

INDEXED

TRANSFER

University of Nanking

June 11, 1928.

President Y. G. Chen,
University of Nanking,
Nanking, China.

My dear Dr. Chen:

We have your letter of May 4th in which you take up a number of important matters. We discuss below the ones that require further comment.

We note what you say with regard to Mr. Owen and Mr. Mills. As far as Mr. Owen is concerned, we understand that no further action is to be taken. As for Mr. Mills, I hope it will be possible for him to join the University staff for the types of work you outline. You do not mention whether you are writing direct to Mr. Mills, so I am at this time communicating to him and to the Presbyterian Board the gist of what you say about the University's desire in his case. The whole question of foreign members of the staff is quite important, so I am writing you a separate letter on that topic.

We quite appreciate your feelings in regard to the proposed distribution of funds from the Hall Estate. While Dr. Hall's generous bequest to educational work in the Near East and the Far East has been one of the greatest blessings that has come to us during the last decade, the distribution of this bequest has naturally caused much anxiety, and will certainly bring many disappointments. Both Mr. Johnson and Mr. Davis are besieged with requests, practically all of which have more or less real merit in them.

It seemed to me that Dr. Bowen's letter to Dr. Speer, dated November 8, ~~1928,~~ 1926 is in some ways inconsistent with itself. Much as I love and admire Dr. Bowen, I am not convinced that the policy he suggests of having Nanking avoid any definite organised promotional work in America and hold it aloof from any program of coordination of the educational work in China or promotion here at home, will in the end prove beneficial to Nanking or help it to most effectively do the job of Christian education and Christian character building, which is its primary responsibility. In the latter part of his letter, Dr. Bowen outlines immediate needs for the University totalling about $G1,000,000., and also mentions his anxiety that the case for the University of Nanking be so presented to the Trustees of the Hall Estate as to secure as much for Nanking as for any of the other Universities in China.

Experience has over and over again shown that any hope for getting gifts in any substantial amount for our Christian higher education in China is almost entirely dependent upon sustained and thorough promotional efforts here in this country. During the last few years many of our leading educators in China have come to America with extremely urgent appeals for thoroughly deserving pieces of work, but almost without exception their appeals have been unsuccessful unless they have had the support of well organized promotional agencies. We must face the fact that practically every type of appeal for religious, educational, and other philanthropic objectives, is now being presented to the American people in a carefully organized manner. For one or two individuals to attempt singlehanded to get their claims befor individuals or organizations able and willing to give generously, is almost certain to meet with failure. On very rare occasions one may succeed in gaining interest and substantial help, but such instances are so uncommon that they are not worth relying on. For this situation we certainly cannot blame people or organizations with money to distribute. All of them are constantly besieged with innumerable requests, all of which sound very worthwhile, and most of which undoubtedly are quite laudable. They do not have time to examine and judge more than a small fraction of these requests. They are therefore compelled to choose only such objectives as are generally known and endorsed by people in whom they have confidence. They are in much the situation of a purchaser who, being confronted by a large assortment of wares, invariably chooses those that are well advertised and the names of which are already familiar to him.

This has been the situation with regard to the Hall Estate. Universities that have had well organized promotional offices naturally were best known to Mr. Johnson and Mr. Davis at the time the responsibility of distributing Dr. Hall's bequest was given to them. These Universities, too, were able to present the first and the most convincing statements of their needs. I think that quite unconsciously both Mr. Davis and Mr. Johnson have judged our Universities in China on the basis of the amount of publicity work they have here in America. Those with the best publicity work, they naturally considered to be the outstanding institutions in China. The rest are grouped together in their minds as of secondary importance, and are often half humorously referred to as the "mosquito fleet". Mr. Johnson and Mr. Davis have frankly stated that they wished first to complete their contribution to a few of the Universities which they consider of first-rank importance and when that is done they will distribute whatever they have left to the remainder. Naturally the amount they have left for this second distribution is pretty small.

I know that Dr. Eric North has for several years worked harder for Nanking than any of the other Universities in the office outside of Peking, in trying to enlist the interest and support of the Trustees of the Hall Estate. The results of this work are apparent in the fact that so far as we can see now, Nanking will get more from the Hall Estate than any University in China except Yenching and Lingnan. During the last few months both Dr. North and I have asked Mr. Johnson and Mr. Davis to consider the unusual emergency needs of Nanking and to try to increase as much as possible the amount they had originally thought of, to meet these present needs. Mr. Johnson and Mr. Davis,

I know, have taken a genuine interest in the situation at Nanking, and have stated that if funds were available they would try to do more for Nanking than had at first been planned. It seems unlikely, though, at this late date, they will find any large amount of additional funds still unassigned.

Of course we must keep in mind that Mr. Johnson and Mr. Davis have entirely abandoned the plan many hoped they would follow, of distributing the funds they had about equally among a number of our Chinese universities. Instead, they have made the Institute of Chinese Studies their central organization, and are giving almost half of all they have to distribute to China either to the Institute direct or to the building up of the center in China where the Institute will be located. Thus they have available for general distribution only about half of what was at first estimated. All of us appreciate, I am sure, Mr. Davis's and Mr. Johnson's desire to make this Institute of Chinese Studies in a way a permanent memorial to Dr. Hall. Some dissatisfaction has been expressed over the fact that the plans for the Institute involve the expenditure here in America by the one institution that already has the largest endowment of any University in the world, of a substantial portion of the amount available for China.

This, I am afraid, is a rather long and rambling discussion of the various aspects of the distribution of the Hall Estate funds. I give it that you may see some of the factors which must be considered. I understand that Mr. Davis and Mr. Johnson plan to reach a final decision as regards the distribution of these funds on Saturday of this week. There is a possibility that I may see them during the next few days, and if so, I will certainly do everything possible for the cause of Nanking. We must, however, keep in mind that too much insistence may do more harm than good. I frankly feel that there is not much possibility of any substantial change at this date from the figures that I mentioned to you earlier.

We received the packages of Minutes to which you referred. We are expecting to have a meeting of the Board of Founders during the present month, and will take up the matters therein requiring action.

We note your comment on Minute D-87, Sherwin Scholarship. I will bring this action to the attention of the Baptist Board.

Let me assure you that we all deeply appreciate the splendid work you have been doing for Nanking this year. We are conscious of the many problems you have had to face, and are grateful for the courage and judgment you have shown. I very much hope that within a few months we will get our coordinated program far enough along to permit us to seek more adequate financial support for the work at Nanking than will ever be possible under the present arrangement. I think everyone here in America is agreed that the only real hope of adequate support for our Christian higher education in China is to be found in a unified effort.

With best wishes, I am,

Very sincerely yours,

BAG/a

B A GARSIDE

that the only real hope of adequate support for our Christian higher education in China is to be found in

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

June 20, 1928.

TRANSFER

Mr. B. A. Garside,
China Union Universities,
150 Fifth Avenue,
New York City, U. S. A.

Dear Mr. Garside:

We have at last been able to get the Regents blank in shape to mail to you and hope it is not too late to be of use. This has been a difficult year and it has been impossible to foresee the different points at which we would be held up in getting out the blank, the last delay being caused by the necessity of my having to go to Shanghai to make an affidavit at the American Consulate in Shanghai before they would accept my signature, so we hope you will overlook the inconvenience we have caused you.

Yesterday we sent you the following cablegram: NANFUSHAN NEW YORK. IKEKWUNYEW ITWAGEYBEN DANIELS TRIMMER PETERSON NOFOZSBUCF, which means: "Hospital return is authorized. We must have September 1st of this year Daniels, Trimmer, Peterson, and two nurses." We do not know just which of the former nurses will be available, but Dr. Daniels will be able to help you in making decisions. If any of the doctors mentioned are not available we hope you will make every effort to get some at least of our old staff back.

The minutes of the meeting of the Executive-Finance Committee held on June 14 will give you the latest news concerning the return of the Hospital and it seems clear that we can take it back any time we are ready for it, but we are waiting for the decision of the whole Board of Directors before moving in the matter. When we receive it back we shall need a staff at hand to run it.

The records of the graduates for 1927 are being sent by registered mail. We shall appreciate very much your forwarding them to the Regents and securing diplomas for us. The minutes of the meeting of the Board of Directors of March 30, 31 give full details concerning these graduates, so if any question should arise in regard to them, please refer to the minutes, pages 13 and 14.

Thanking you very much for your help in all these matters,

Very sincerely yours,

Y. G. Chen

Y. G. Chen.

Ack.

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

July 7, 1928.

ack 7/8/28

TRANSFER

Dr. Robert E. Speer,
Dr. Arthur J. Bowen,
Mr. B. A. Garside,

My dear Dr. Speer, Dr. Bowen and Mr. Garside:

I am sorry to be so slow about writing to you about Commencement, but our Board of Directors' meeting held in Shanghai on June 28th and the problems in connection with the University Hospital have taken a great deal of time lately.

As a preliminary for Commencement all students in the University took final examinations, and school closed in a most orderly way.

I enclose copies of our programs for Commencement, but as they are entirely in Chinese the following translation may be of interest to you;

GENERAL PROGRAM

1. Tree Planting Exercise	College Campus,	June 16, 9:00 A.M.
2. College Class Day Exercise	Sage Memorial Chapel,	June 23, 7:00 PM
3. Baccalaureate Service	" "	June 24, 10:00 A.M.
4. Commencement Exercise	" "	June 25, 10:00 A.M.
5. Alumni Luncheon	University Gym.	June 25, 12:00 A.M.

College Class Day Program

1. Three bows before the National Party flag and Portrait of Sun Yeh Sien
2. Reading of the will of Sun Yeh Sien.
3. Silence for three minutes.
4. Class Song
5. Opening address
6. Piano Solo
7. Address of welcome
8. Quartette
9. Class History
10. Chinese music
11. Solo
12. Joke-dancing
13. Farewell address
*14. Play

(*Unfortunately the lights went out just as the play was started so it was impossible to complete the program.')

Baccalaureate Service

1. Voluntary	Miss Tang Shen Mei
2. Invocation	Dr. Chen Wei Ping
3. Hymn - 268	Congregation
4. Scripture	Prof. Hsuing Tsiang Hsu
5. Violin Solo	Ong Teh-chi
6. Baccalaureate address	Hon. Chang Chi-chiang
7. Hymn -	Congregation
8. Benediction	Rev. Li Yao-tung

Commencement Program

1. Music
2. Procession
3. Three bows before flag & Portrait
4. Reading of will of Sun Yeh Sien
5. Silence for 3 minutes
7. Announcements
8. Commencement address - Gen. Li
9. Greetings from officials
10. Greetings from Alumni
11. Conferring of degrees and diplomas
12. Response from the graduates
13. Campus Song

One of our Chinese newspapers reported our Commencement exercises rather fully and I am giving you a translation of this report:-

"The eighteenth annual commencement of the University of Nanking was held at ten o'clcok, June 25th. Among the honorable guests at the Ceremony were Gen. Li Lieh Chuin, member of the CentralExecutive Committee of the Kwohmingtang and of the Executive Committee of the Nationalist Government; Mr. King Chu, representing the Minister of Education and Research; Mr. Ho Yu Shu,member of the Government of Kiangsu; Mr. Hsu Shi Shuin, representing the Ministry of Interior; Mr. Chang Li Seng, of the Municipal K.M.T. Party Board; Mr. Peng Ling Sen, representing the Municipal Government; Mr. Chen Pang-tsao, of the City Bureau of Education and many others. Mr. T. C. Woo President of the Board of Directors of the University hastened to Nanking specially for this purpose.

The meeting opened with the regular procedure. President Y.G.Chen made a brief report of the conditions of the University, and reported that there were forty-seven graduates from the College of Arts and Science; eleven from the College of Agriculture and Forestry; fourteen from the Senior Middle School; forty-two from the Junior Middle School and eleven from the Senior Elementary School.

Gen. Li, the chief speaker, following Dr. Chen, gave a very instructive address. He pointed out the chief source of the weakness of China lies in her lack of experts, of men sufficiently trained to undertake the work efficiently, and for this reason China is not equally treated among the nations. Even in the world of learning and scholarship, lack of initiative and independent achievement is noted. There are not sufficient funds or sufficient teachers, but above all there is lack of a definite educational policy - hence, disastrous results. The foreign supported institutions like Yenching and Nanking have had their share in educating our young men, and although the Communists cry out for the downfall of exploitation through education, we know that these institutions serve as a medium of the culture of the West and the East. Gen. Li expects that some of the graduates will (1) continue their study; (2) devote their time to the task of rural education; and (3) join the civil service -- but warned them not to do so because of ambition of becoming an official.

Mr. King Chu spoke on the responsibility of the College graduate which is heavy as now they begin to assume responsibility toward society and state. Because there are so few College graduates in China, this responsibility is much greater on them all. While he hopes the graduates will continue their studies, he hopes also they will be willing to work for and among the common people.

Mr. Woo emphasized three points which he considers are the essential elements of success in society; (1) the power of discrimination, (2) the spirit of courage,and (3) endurance.

Mr. Ho advised the graduates not to be discontented if their position was low for what is low is the foundation of greater work. He used personal experiences for illustration giving a very interesting touch to his speech.

Mr. Chen Pang Tso gave three desires for the graduates; (1) Not to forget their school life, (2) to make an endeavor to serve society; and (3) to willingly assume the heavy responsibilities toward the state.

Finally on behalf of the Alumni, Mr. Liu Nai Ching (now Registrar of the University) spoke of the graduates as he had observed them in school and felt sure they had a contribution to make to society.
The degrees and diplomas were conferred on the graduates with warm and hearty response from the audience."

The services were all well attended and a very splendid spirit was shown by everyone in helping to make them a success. We were all glad to have the year end so favorably.

I shall be writing to you before long in relation to various matters. There are a number of problems these days that take a great deal of thought and time. We are registering students for the five weeks Summer School, and expect there will be about three hundred students in attendance.

With best wishes,

Sincerely yours,

Y. G. Chen

Y. G. Chen

KWK

Nanking

ack. 7/3/26

University of Nanking

July 9, 1928.

President Y. G. Chen,
University of Nanking,
Nanking, China.

TRANSFER

My dear Dr. Chen,

I believe that one of the questions which has arisen in connection with the reorganization of the University is that of how we should provide for a bond or guarantee for Miss Priest as field treasurer. Since this is a matter which formerly was handled by the Trustees, and since Miss Priest was appointed by the Trustees last summer before the new plan of reorganization had been adopted, it would be quite natural if the Directors felt some reluctance to apply the newer policies of procedure to her case without first ascertaining the views of the Trustees.

I brought this matter informally to the attention of the Trustees at their last meeting, and obtained informal expressions of opinion from those present. All were hearty in their endorsement of the splendid work Miss Priest has done during the past year, and were warm in their expressions of willingness to provide any guarantees they might be called upon to furnish. They felt, however, that any action by the Trustees in the matter might easily be construed by the Directors as a direct violation of the new forms of procedure which we have adopted. In reaching this conclusion they considered particularly the three following points:-

(a) The Constitution of the Board of Directors provides, Article V, that "the Board of Directors shall elect the President and the Treasurer."

(b) The By-Laws of the Board of Directors provide, Article II, Section VI, that "The Treasurer will file with the Secretary a bond or a satisfactory guarantee for the faithful performance of his duties in such sum as may be fixed by the Board, with some responsible surety company approved by the Board; the premium on said bond to be paid by the Board of Directors."

(c) Since the Board of Directors on November 29, 1928, by Action D-12 voted "that Miss E. M. Priest be elected Treasurer of the Board of Directors", we assume that you intend the two foregoing provisions to apply to her.

In the light of these three considerations the Trustees feel that the Directors will probably wish to assume the responsibility for providing whatever bond or guarantee may be found customary in Miss Priest's case. If this is not the understanding of the Directors, please let me know. The Trustees all have the very highest regard for Miss Priest personally, and

have every possible confidence in her professional qualifications, so they are anxious that there be no appearance of reluctance on their part to give her the fullest endorsement.

Very cordially yours,

B A GARSIDE

BAG/G

Copy for misc/ient

Kuck

acd. 8/3/26

University of Nanking

July 9, 1928.

President Y. C. Chen,
University of Nanking,
Nanking, China.

My dear Mr. Chen:

We have just mailed you a sufficient number of copies of the Minutes of the meeting of the Board of Trustees of June 28, 1928, to enable you to supply all members of the Board of Directors. Some comments on these Minutes are in order.

Foreign Personnel of the University

The Trustees took up the question of personnel under two heads:

a. Personnel of the general University,
b. Personnel of the Hospital.

As regards the general University, you will note the situation is as follows:

The American Baptist Foreign Mission Society will probably be providing the cash equivalent of $G1,300. each for both of their places on the staff. I understand that Mr. Gibbs is not likely to return, and that the appointment of Mr. Middleton by the American Baptist Foreign Mission Society is very unlikely because of the fact that Mr. Middleton has so long been an appointee of the Southern Baptist Board, that for the Northern Baptist Board to take over his support now would involve them in very heavy financial obligations.

You will note that the Presbyterian Board expect to continue their support of three members on the staff, namely Mr. Reisner, Mr. Buck, and Mr. Thompson, and will provide G$1,300. for each of the two remaining vacancies. Their action, voting this cash provision for the two vacancies, was conditioned upon the other cooperating Boards taking similar action. Since the Methodists are falling down badly, there is a bare possibility that the Presbyterian Board will take further action, but we hope they will be willing to continue their full support.

You will note that the United Christian Missionary Society plans to have Mr. Bates and Mr. Smythe on their quota, and will provide cash grants of G$1200. each for their three remaining places.

The Methodist Episcopal Board is this year in an extremely precarious financial situation, and is cutting its work in all directions. You will note that the best they can offer for Nanking this year is the support of Dr. Bowen and the provision of G$1200. each for two other places on their quota, leaving two places entirely unprovided for. We all recognise the gravity of this situation, but have as yet been unable to find any remedy.

Since the meeting on June 26th, I have been busily following up the request in your cablegram of June 19th asking for the return of three doctors and two nurses for the hospital work. Miss Hynds and Miss Van Vliet have both signified their willingness to return, and we have now practically completed their arrangements for sailing. They will leave Vancouver on the "Empress of Asia", sailing August 16th. This will put them into Nanking a few days after September 1st, but we found that it would not be possible for them to get away any earlier. Both of them have work here in America, which they are in honor bound to finish up, and both require a little time for visiting their people and arranging their personal affairs. The securing of the three doctors has been more of a problem. I have written to you reporting our efforts in this direction. We are hoping that Dr. Trimmer will be available for the work in Nanking. The question of Dr. Daniels is still uncertain. Dr. Peterson will have to be definitely counted out. Thus at least one other doctor will have to be secured if you are to have three medical men in the hospital. The question is where we should turn. Suggestions have been made that Dr. Slater might be the best choice for this third place. I have written Dr. Bowen on the subject, but have not yet had his reply. Within the next few days I expect to send you a cable reporting the situation regarding the hospital personnel and asking your opinion as to whom we should seek for the one or possibly two additional men we will have to get if three medical men are to be available.

You will note that Action T-359 is an effort by the Trustees to retain some relationship between the University and the foreign personnel who will not be able to return to China this year. While it is probable that many of these people will never be able to get back to China, we hope that we can, within a year or two, secure the return of some, and wish to keep at least a nominal relationship with them meanwhile.

Reorganisation

The question of the reorganisation of the University occupied about half the time of the meeting. The Board of Trustees instructed me to write you in detail about several of the questions covered, so I will, within the next ten days, send you a separate letter dealing with this whole question of reorganisation, and will also send you sufficient copies of the proposed redraft of the Constitution and By-laws so that you will be able to supply the Board of Directors.

Field Minutes

You will note that in line with the new policy of the University, the Trustees, at this meeting, simply noted the receipt of the Minutes of the Board of Managers and Board of Directors, instead of formally approving these Minutes, as has previously been the accepted procedure. The matters in these Minutes requiring action by the Trustees were taken up one by one throughout the meeting.

Repayment of Nanking Losses

You have already received our cablegram of July 2nd, sent as per the instruction of the Trustees on June 28th, and have replied to it in your cablegram of July 4th. There is a considerable difference of opinion among the individual members of the Board of Trustees as regards the policy which should be pursued by the Trustees in seeking any repayment for the losses of the University during the past eighteen months. Some feel that under no circumstances should any claim for these losses be presented through governmental channels, and neither should any repayment through these channels be accepted if it is offered. Others state quite frankly that they feel it is the duty of the Board of Trustees to take all reasonable steps to protect the property which has been entrusted to them by the many donors who have helped build up the University of Nanking, and to make reasonable efforts to secure the repayment of losses incurred by the University. Probably the majority of the Board have opinions somewhere between these two extreme viewpoints. We may be sure, however, that the Board of Trustees will make a very thoughtful and prayerful study of the whole question, and will seek to outline a policy which will be both thoroughly Christian and also for the best future interests of the University, as far as it is humanly possible to judge. We are grateful for your cable of July 4th. Dr. Speer has suggested that we await the Minutes of your Board of Directors' meeting of June 28th, together with any covering letters you may send commenting on our cable and your reply, before any further action is taken by the Executive Committee.

Research Project on Land Utilization

We presented to the meeting a large amount of material supplied by Mr. Carter, of the American Council of the Institute of Pacific Relations, dealing with this research project, but since we have had no direct communications or recommendations from the University on this subject, the Trustees decided to postpone action until after Mr. Reisner's arrival here in America.

Financial Situation

The Trustees are still facing a very serious problem in the large Emergency deficit remaining from last year. The Baptist Society has now paid over, in cash, their share of this emergency expense, amounting to $5,000.; the contributions from Presbyterian sources have brought their credit almost up to the $7,000. assigned to them, and the United Christian Missionary Society has helped substantially through sending the appeal to a large number of people

taken from their mailing list, although contributions from their people were, in general, in very small amounts. Contributions from the Methodist Board have not been very large, and it is extremely unlikely that the Methodist Board will be able to make any direct cash grant to complete their $7,000. The Trustees must therefore continue to look further for funds to cover this heavy overdraft.

Document "C", attached to the Minutes, summarizes briefly the situation in the University and the other accounts.

Budget for 1928/29

In line with the new policy of the University, the Trustees this year did not give formal approval of the budget submitted, or attempt to define changes which should be made in the budget in order that they might approve it. Their action was simply that of stating the amount which they find it will be possible for them to provide toward meeting the budget for the new fiscal year. In adopting this procedure we are, I believe, following the policy set forth in the Constitution of the Board of Directors, which provides that responsibility for and approval of the budget shall rest with the Board of Directors.

The adoption of this new policy by the Board of Trustees does not, however, indicate in any degree a lessening of interest on their part or any decrease in their anxiety that maximum support shall be provided for the work at Nanking. The Trustees went through the budget very carefully and agreed to accept every item for which they were responsible, as far as they could possibly do so. Document "D" gives in parallel columns, the amounts which the field estimated to be provided by the Board of Trustees, and the amounts which the Trustees find are assured. These columns differ only in the following places.

1. In several places the various Boards are providing cash grants of G$1300. in place of the foreign personnel listed. This changes the budgeted figures somewhat but, we trust, does not really reduce the support of the University.

2. The Methodist Board is providing a cash grant of only M$4,000. (G$2,000.) in place of the M$6,000. listed on the field.

3. The Methodist Board finds it impossible to provide cash equivalent for two of its places on the quota, thus forcing a reduction of M$5,200.

4. I do not find in the budget, as prepared on the field, any estimate covering the second man on the Baptist Board quota. This is the position for which Mr. Middleton has been suggested. While it is unlikely that Mr. Middleton will be sent out, the Baptist Board will provide M$2,600. for this place. This is of course a reduction from the M$4,000. which they have formerly supplied.

These changes, after making adjustments in cases where cash grants are made in place of foreign personnel, still leave a shortage from the Board of Trustees, of M$4,000. below the figures given in the Board of Directors' budget. The Trustees are sincerely regretful that at the present moment there is absolutely no assured source of income whence this M$4,000. can be obtained. We are hoping of course that something may shortly develop in connection with the Hall estate, which will more than cover this shortage, but unless and until such developments materialize, no formal notice of this hope can be taken. The Trustees are already struggling with the Emergency deficit of a little more than G$12,000., and are going to find it desperately hard to meet that unless some assistance does come from the Hall Estate.

You will note that in line with the new policy of the University, the item of Home Administration is this year being entirely dissociated from the field budget. While the amount assigned for Home Administration work is the same, the Trustees agree that these ought to be considered as entirely the responsibility of the Trustees rather than made an added worry of the field authorities.

I believe that there are no other matters in the Minutes which require special comment.

Very sincerely yours,

R A GARSIDE

RAG.A

(Copy to Miss Priest)

Nanking

TRANSFER

T.S. Cantler 7/17/28.

July 10, 1928

Dear President Chen:

Mr. Wei Hsioh-ren, head of the Department of Mathematics and instructor in physics in the University of Nanking, was given a fellowship by the Rockefeller Foundation for graduate study in physics which began September 15, 1925. The fellowship was extended from July 1926 to July 1927 and again from July 1927 to July 1928. These renewals of his fellowship were made on the strong recommendation of Professor Gale, Dean of the Graduate School of Science, University of Chicago, with whom Mr. Wei worked. He spoke in the highest terms of Mr. Wei and stated that the latter could secure the Ph.D. degree by June 1928.

Mr. Wei received the Ph.D. from the University of Chicago June 12, 1928, and the Rockefeller Foundation has extended his fellowship until August 15th in order that he might be able to complete some experimental work which he had been doing in Professor Gale's laboratory.

We have also arranged for him to visit the departments of physics of Washington University, the Universities of Wisconsin and of Michigan, Harvard University, the Massachusetts Institute of Technology, the United States Bureau of Standards and the Research Laboratory of the Bell Telephone Company.

While visiting these institutions recently he stopped in New York and in the course of conversation with him on June 29th I learned

that he is somewhat anxious about the nature of the work he will be expected to do after he returns to Nanking. He is perfectly willing to participate in the teaching of mathematics until other arrangements can be made, but he feels that it is desirable for him to concentrate his teaching and research in the department of physics since his training has been in this field during the last three years.

The Rockefeller Foundation does not ordinarily extend its fellowships beyond the second year, but on account of Mr. Wei's exceptional ability and industry; the commendation of his work at the University of Chicago and the possibility of his getting the Ph.D. degree there, an exception was made in his case. It was the understanding of the officers of the Foundation in extending Mr. Wei's fellowship that he would return to the Department of Physics in Nanking University. Former President Bowen's letter of January 24, 1927, to Mr. N. Gist Gee of the China Medical Board in Peking, clearly indicated that he would be acting head of the Department of Mathematics for the time being and that in due time he might become head of the Department of Physics. He stated that it would be essential for him to have the Ph.D. degree to fill such a position.

The purpose of the Foundation's fellowships is to help institutions by preparing capable teachers and investigators to return to positions of greater responsibility for which they have been especially trained by fellowship study abroad. The object of the fellowship is defeated if former fellows are not given positions in the institutions to which they return for which they are qualified by reason of the special fellowship

training which they have had. To guard against that some responsible official of the institution which applies for fellowship assistance is required to sign the enclosed blank before an application for a fellowship will be considered by the officers of the Foundation.

Possibly Mr. Wei is unduly concerned and I trust that such is the case. In order that we may have definite information, may I ask if it is planned to keep Mr. Wei in the Department of Mathematics indefinitely or to assign him to work in the Department of Physics for which he is unusually qualified?

We have no desire to influence your action but we shall appreciate any information you may give us in this matter.

Very truly yours,

W. S. CARTER

(R.F.)

President Y. G. Chen
University of Nanking
Nanking
China

WSC:K:HH

1 enc.

[illegible]

[illegible]

[illegible]

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

INDEXED

July 14, 1928.

Nanking

TRANSFER

Mr. B. A. Garside,
China Union Universities,
New York.

My dear Mr. Garside:

I enclose a copy of the minutes of the Third Meeting of the Board of Directors held in Shanghai on June 28th and 29th, 1928. As usual, forty copies of the minutes have been mailed to you.

There are a few items that need a word of explanation, but inasmuch as Mr. Bates has covered the various items in the meeting so thoroughly in his letter to you of July 11th, I shall make my comments very brief.

Statement of Purpose You will note under Action D-137 that the Board of Directors have voted to change the statement of purpose in the constitution, substituting the form which was worked out by members of the Ministry of Education. If we understand your minutes correctly, the consitution has not been formally passed by the Board of Founders, but will be considered at the September meeting. In case we are correct, will you kindly note this change and substitute the new statement of purpose in the constitution for approval by the Founders? You will note that inasmuch as the Board of Directors are operating under the new constitution, we shall need to have the constitution amended as provided therein, and consequently have arranged for proper notice of three months to be given to each director with the proper wording of the change and notice of the special meeting to consider the change. All of this has been attended to in accordance with Action D-138. Will you kindly attend to the matter as provided in action No. D-139?

Action D-149 We are very greatly concerned to realize that the Board of Foreign Missions of the Methodist Episcopal Church has only paid us on the basis of two thousand gold dollars for this year. The matter was discussed in the Board of Directors' meeting, and in view of the fact that the Methodist Board is already one thousand dollars less than the other cooperating boards in their annual cash grant, we feel this presents a very serious difficulty, and is quite a blow to the field members. Besides we fear it may start a precedent that will prove very serious. Will you kindly act as you think best in regard to the matter, and see if you can secure the payment of the full pledge for this past year?

The question of reparations has been covered in my other letter as well as in Mr. Bates' letter, and the other matters seem to be taken care of by the minutes themselves or by Mr. Bates.

With best wishes,

Sincerely yours,

Y. G. Chen

Y. G. Chen

Hch

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

INDEXED

Nanking

July 14, 1928.

ack 8/17/28.

TRANSFER

Mr. B. A. Garside,
China Union Universities,
New York.

My dear Mr. Garside:

I have your letter of June 14th in relation to Dr. H. K. Chen who is qualified to teach Biology. We are sorry that we have no opening for Dr. H. K. Chen, but as you know, we have both Dr. Illick and Mr. Nelson Chen assigned to our Department of Biology in the Zoology section. Dr. Illick and Nelson Chen are among our best men of our former staff, and we are very anxious to have them return to the work, and if they do come back to us, there will be no need for anyone else in the department. However, in case Nelson Chen has decided not to return to the University of Nanking and in case Dr. Illick decides that he is unable to return for the fall of 1929, we shall certainly wish to have you make some definite arrangement with Dr. H. K. Chen, and shall hope it will be possible to secure him. We are definitely counting on having Nelson Chen return to us next spring, and having Dr. Illick join us not later than the fall of 1929.

This will acknowledge your cable of July 4th which we decoded as follows:

"University of Nanking Board of Trustees contemplates submitting statement of losses according to lists referred to in minute No. 27 of the Board of Directors' meeting, for adjustment according to agreement with the United States on account of the Nanking settlement with the governement on March 30th 1928. Please report any changes that have been made in this list."

and we immediately cabled you as follows:

"Directors have taken the following action on June 28th, 1928; recommend that the University of Nanking Board of Trustees(feel)it is best for all concerned,(and)do not advise you to send claim or list (of) losses (through) diplomatic procedure for the present."

This was in accordance with the action taken on June 28th as follows:

> In view of the proposed Sino-American Commission the question of the policy of the University in relation to peparations was discussed and the following action was taken;
> D-143 Voted: to recommend to the Board of Founders that we believe it is to the best interest of the University of Nanking and Christian interests in general that no claim or statement of losses incurred by the University on or after the date of March 24th, 1927 incident, should be filed in America through diplomatic channels.

In Mr. Bates' letter of July 11th, he has covered the matter very carefully, so I shall not take it up further.

No. 2. 7-14-28

I wish to acknowledge receipt of your cablegram in regard to the hospital which was received yesterday and which we decoded as follows:

"Miss Hynds and Miss VanVliet will sail from Vancouver on the Empress of Asia August 16th, 1928. We hope Dr. Trimmer will return to the University of Nanking this autumn. The return of Dr. Daniels exceedingly doubtful on account of the health of his family. Dr. Peterson not available. (There is an error on the next code word but we believe it means the following) Should we try to secure Dr. Slater. Dr. Bowen sails from San Francisco on August 17, 1928 on the President Jefferson."

We are very glad to have this good news regarding the return of the staff members. We are still hoping that Dr. Peterson may be able to spend a little time with us - although we realize it would be only temporarily while he was waiting to go on to West China. We understand that Dr. Daniels has favorably considered returning a year later, and we have seen Dr. Patton, Chairman of the China Council, asking him to secure a doctor from the Presbyterian mission on the field to temporarily take the place of Dr. Daniels this next year. Dr. Turner, who was formerly on our hospital staff, has been suggested as a substitute, and we are hoping to be able to secure him. We hope there will be no question about the return of Dr. Daniels for the fall of 1929. In regard to Dr. Slater, we are very anxious to have him return to the hospital. Some of the members of the United Christian Missionary Society on the field have expressed the opinion that they feel it would be wiser for Dr. Slater to spend the next year in a smaller place, likely Nantungchow where they have a mission hospital, giving him time to study the language before he undertakes the responsibility of hospital work in Nanking. Personally I feel he could go into the work in our hospital immediately without much difficulty. If Dr. Slater is not available for next fall, we will request the United Christian Mission Society to send us a substitute, either securing one on the field or sending one from home, especially as there has been a definite vacancy in the Christian Mission quota on the hospital staff for a number of years.

Comm

I acknowledge receipt of your letter of June 11th. Since Mr. Mills is assigned to the Nanking station anyway, we will try to arrange with him for some teaching assistance in the University when he arrives in Nanking. We are quite anxious to have some help in English, and shall try and secure Mr. Mills to assist us.

In the matter of Promotional work in America, I personally quite agree with you. Our University has been and still is too much on a minimum budget basis, and under the present conditions in China, it will be some time before it will be possible to do a great deal of promotional work here especially for a Christian institution. We do hope that some arrangement can be made so that a definite program of promotional work can be carried on in America. I am very sure that you will find that Mr. Reisner, who has just gone to the States on furlough, will be of great help to you in planning any promotional program.

Comm

The question of teaching staff presents a very definite problem to us at the present time. The ideal solution would be for each board to send us their full quota, and we are hoping that the Boards will be able to fill their vacancies without too much difficulty. It is very difficult for us to secure first grade Chinese teachers here, and we have suffered very greatly during the past eighteen months on account of the lack of the

Comm 7/9

7-14-25

No. 3.

best grade teachers. We were obliged to accept the teachers that we could find for the positions. You have received our budget and will have seen that we are definitely counting on the full quota of Board supported men. There is only a little more than a month now before the autumn semester opens, and we have a number of vacancies on our teaching staff - especially in the College of Arts and Science - which must be filled. We have not received definite word from you that the Mission Boards have agreed to send us the cash equivalent in case the representatives cannot come to us for this autumn, and unless we receive this money we are in a very difficult position in securing well trained Chinese teachers for the vacancies. We hope that all the Mission Boards will help us by sending us the men or if impossible to do so this year, by furnishing the equivalent in cash in order that we can secure the teachers on the field for the work. This amount is insufficient to secure first grade teachers, but unless we have this money we are unable to manage our teaching staff for next year. Because the time is so short, we shall have to assume that the Boards will meet this obligation and make our plans accordingly, as it will not be possible to open the University next September unless we have some additional teachers.

Letter 7/9/25

With best wishes, and thanking you for the assistance you are giving to us in all these matters, I am

Sincerely yours,

Y. G. Chen

Y. G. Chen.

over

University of Nanking

July 24, 1928

President Y. G. Chen,
University of Nanking,
Nanking, China.

My dear Dr.Chen:

We acknowledge receipt of your two letters of June 20th, copies of the minutes of the meeting of the Executive-Finance Committee of the Board of Directors held on June 14, 1928 and copies of the annual report of the Trustees of the University of Nanking for the year ending July 31, 1927 to the New York State Department of Education. We have forwarded to Albany the original copy of the annual report but have not as yet received an acknowledgment from them. I trust that the report will be found quite in order. It has certainly been prepared with unusual care.

Copies of the minutes of the meeting of the Executive-Finance Committee of the Board of Directors on June 14th have been mailed to all members of the Board of Trustees.

We are glad to get your comment on the cable you sent on June 19th in regard to the need for hospital personnel. Following your instructions to try and secure others of the former medical staff if any of the three men named in the cablegram are not available, I am taking up with the United Christian Missionary Society the question of whether Dr.Slater could be sent back to the Nanking Hospital. It would, however, strengthen our appeal considerably if we received from you in the near future a reply to our cablegram of July 12th in which you indicate definitely that you would like to have Dr.Slater if possible.

We have received the records of the graduates for 1927 and are asking the Executive Committee of the Board of Trustees to vote by circulation their usual recommendation to the Regents of the University of the State of New York that these degrees be granted. I note that the action of the Directors does not request such recommendation from the Board of Trustees but it is very doubtful whether the Regents would grant the degrees without these recommendations because the present reorganization of the University has not been completed and the Regents still recognize the Trustees as the body which must recommend candidates for degrees. The whole question of what attitude the Regents of the University of the State of New York will take toward the granting of degrees under new conditions in China has not yet been settled, so for the present at least about all we can do is to follow the old procedure.

Dr.Chem-2 7/24/28

I am forwarding to the Regents of the University of the State of New York copy of your letter of June 20th asking for a duplicate diploma for Mr.Li Hung-teh. As soon as I hear from Albany I will communicate with you.

Very sincerely yours,

B A GARSIDE

BAG-H

UNIVERSITY OF NANKING

OFFICE OF THE PRESIDENT

NANKING, CHINA

Nanking

July 27, 1928.

TRANSFER

Mr. B. A. Garside,
China Union Universities,
New York.

My dear Mr. Garside:

We have just had a meeting of the Council of Higher Education on the coordination of the Christian Colleges in China. I did not attend the full meeting of the Council and was called back to Nanking by telegram on account of the rendition of the hospital before the final motion was taken. You will receive the full details from the secretaries of the Council.

As far as the University of Nanking is concerned we will certainly agree to the East China University plan as it was talked over and planned by the Chinese Advisory Committee. The committee agreed that the the East China colleges should be coordinated into a central federated university with the central site somewhere near Shanghai, allowing Nanking to be made the secondary center with special emphasis on agriculture - both for under graduate and advanced work - and on under graduate work in the College of Arts and Science. It was fully discussed and decided unanimously that this was the ideal plan for East China as well as for Nanking.

Inasmuch as Nanking is becoming the new capital of China, at least socially and politically it will become a much more important center than formerly, and there will be great demand for educational work here which would necessitate college grade work to be given. We are already a union institution and qualified to fill this need. Another point to be considered in the matter is the question of our buildings, equipment and land. It would be very difficult to sell or to scrap the property, and secure anything like the amount of the investment. For various reasons also, the Chinese Advisory Committee agreed that this plan of centralization with the two centers would be the ideal one for East China.

However, since I returned to Nanking the plan has been somewhat modified, and as I understand the final action was to make all the colleges into junior colleges - not scrapping any of the plants. This would mean that the University would also remain a junior college with emphasis particularly on agriculture still, which would need to be carried in Nanking entirely. Personally I feel the other ideal plan which we agreed upon would be much better than this present proposal. This new proposal would mean either status quo or it would mean a gigantic addition to the present property, and I am not sure, personally, that this would be a wise thing. Of course if the Home Boards feel the necessity of doing this for campaign purposes or to have a united front among the boards at home for Christian work here we would be in a position to consider the matter and would naturally be willing to sacrifice our own position feeling it was for the good of the work and necessary for the future development. I have not yet received the full minutes or reports of the last meeting, but the above seems to have been the general trend of the East China plan.

A.G. No. 2. 7-27-28.

I am giving you my first impression, and of course, my position may change somewhat later when this new proposal has been brought to us with full details. We shall also be glad to have your opinion in regard to the plan. We want to make the University of Nanking a center of real service to the community and also at the same time we wish to be loyal to the donors. Whatever is done, we do not want to hinder the progress of these two points, so any advice and opinion from the home boards concerning our stand in the matter will be very gratefully received.

With best wishes,

Sincerely yours,

Y. G. Chen

Y. G. Chen.